



Stock code 2603

Evergreen Marine Corp. 2025 Investor Conference



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Agenda



01 Company
Overview

02 Financial
Information

03 Container Shipping
Outlook

04 Business
Strategy



01 Company Overview

7th

World Ranking

1.90

Millions TEU
Operational Capacity

295

Global
Offices and Agents

5.7%

Capacity
Market Share

231

Vessels
Group Fleet

101

Countries
Global Coverage

14

Owned Terminals

10+

Millions TEU
2024 Lifting



02

Financial Information



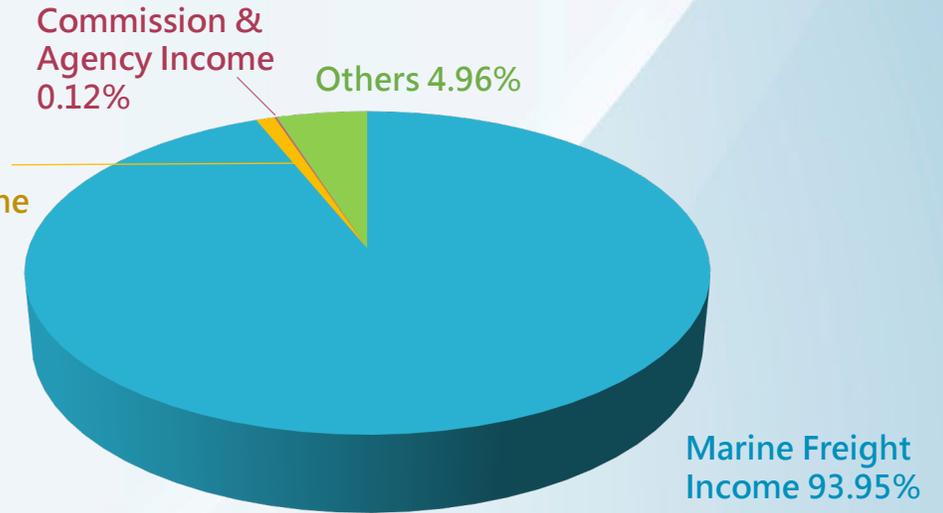
1

Consolidated Income Statement 2025H1

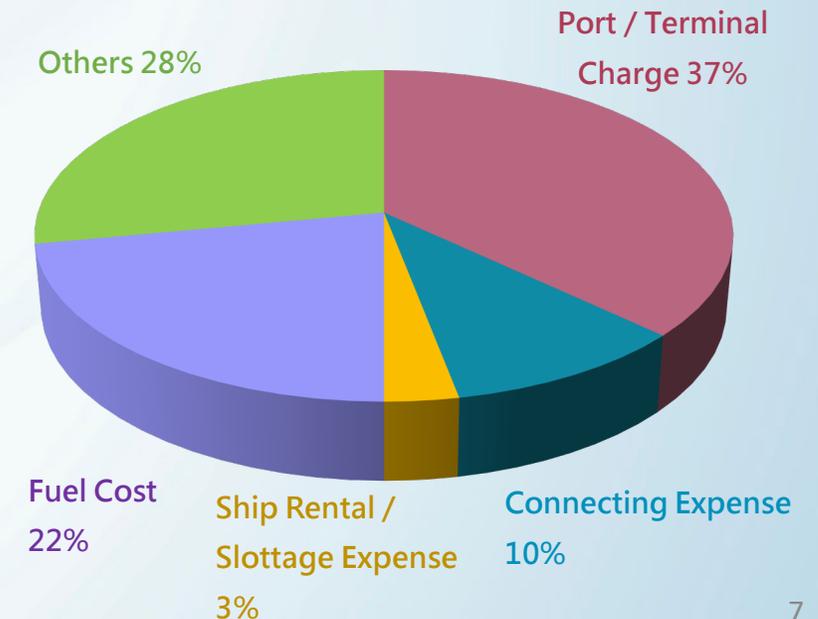
Unit : NT\$ Millions

| Item | 2025 H1 |
|--|-----------|
| Operating Revenue | 196,455 |
| Operating Cost | (144,460) |
| Gross Profit (Loss) | 51,994 |
| Operating Income (Loss) | 43,764 |
| Net Income (Loss) | 39,191 |
| Profit (Loss), attribute to owners of the parent | 38,316 |
| EBITDA | 66,203 |
| EBITDA Margin (%) | 33.70% |
| EPS (Unit: NT\$) | 17.70 |

Operating Revenue



Operating Cost



2 Financial Ratios



3

Quarterly Consolidated Operating Income, Gross Profit Margin and Net Income Margin (Unit: NT 100 Millions)



Financial Information

4

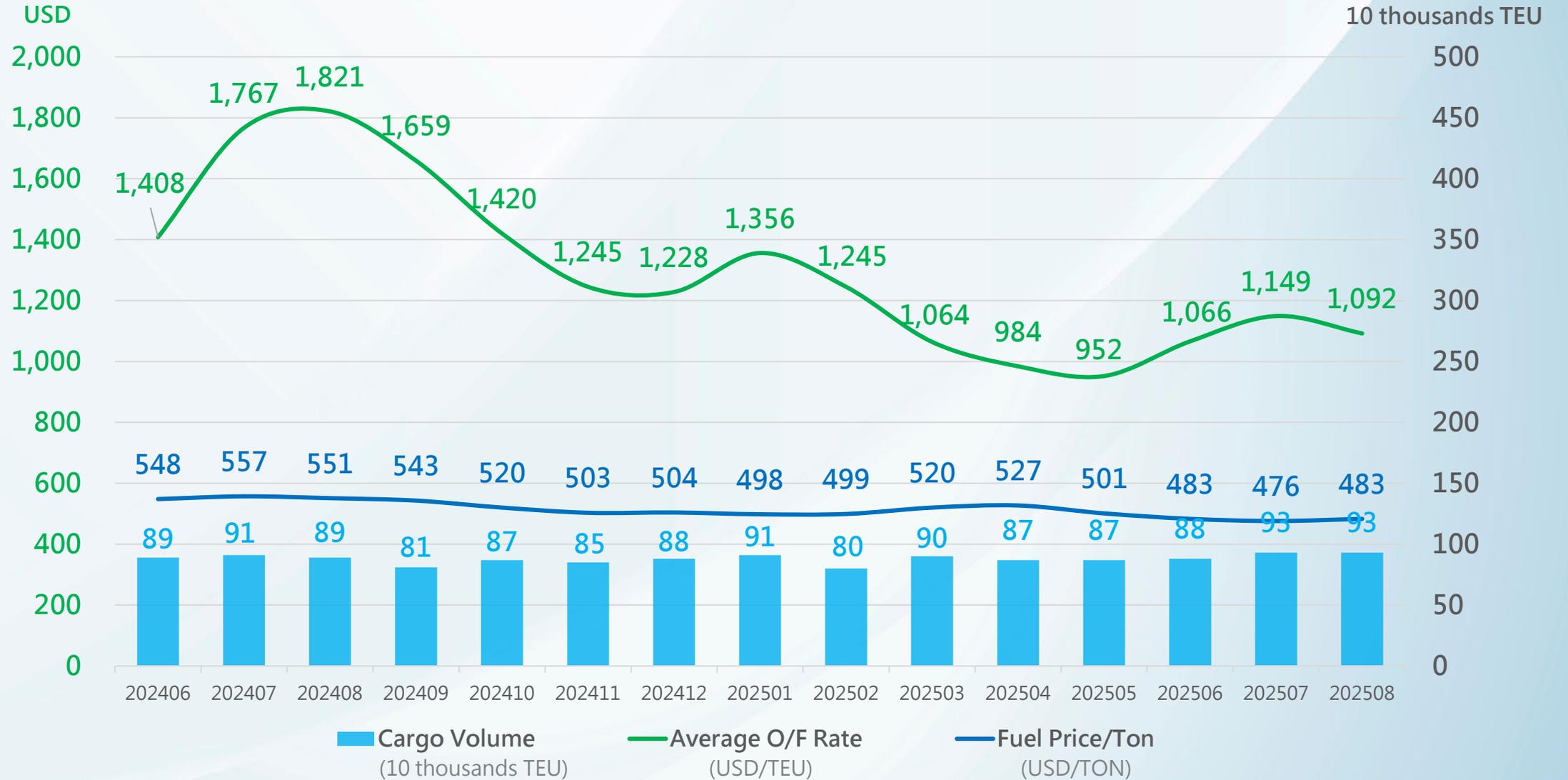
Quarterly Consolidated Operating Income

Unit: NT 100 Millions



5

Consolidated Operating Revenue, Volume and Fuel



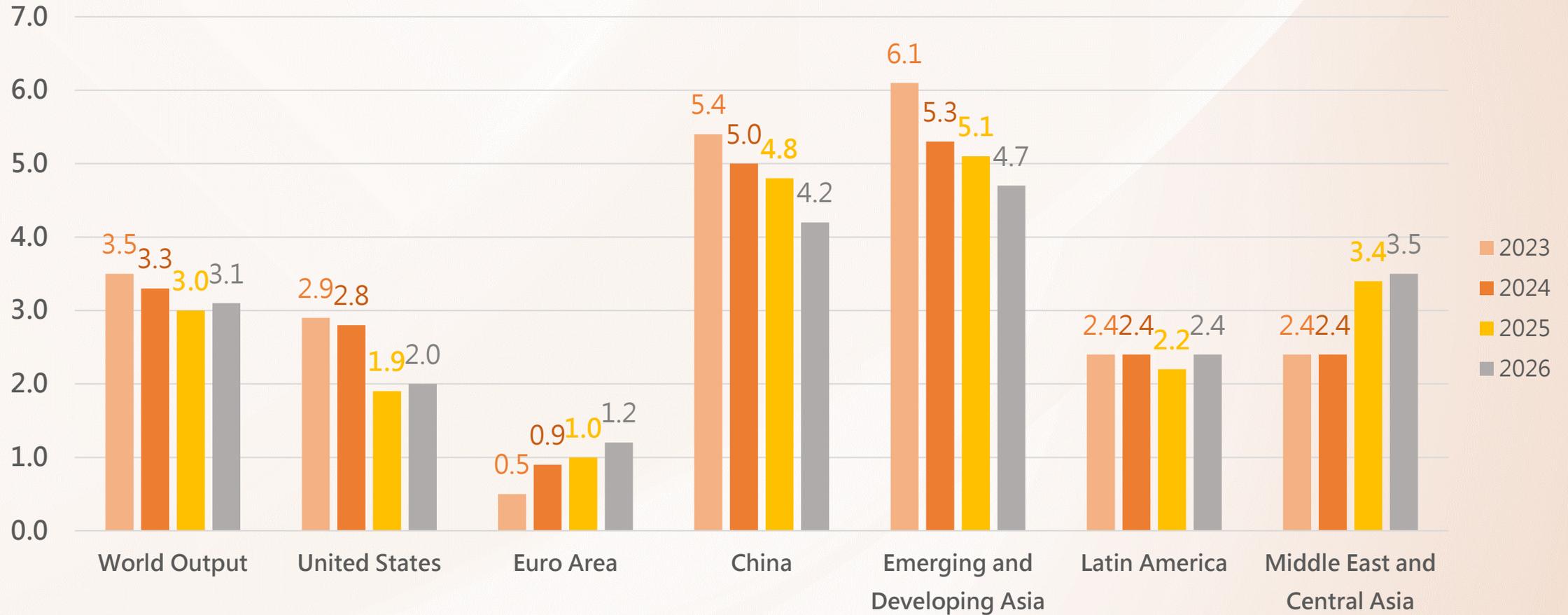
03 

Container Shipping Outlook



1 World Economic Outlook Slow growth and high uncertainty

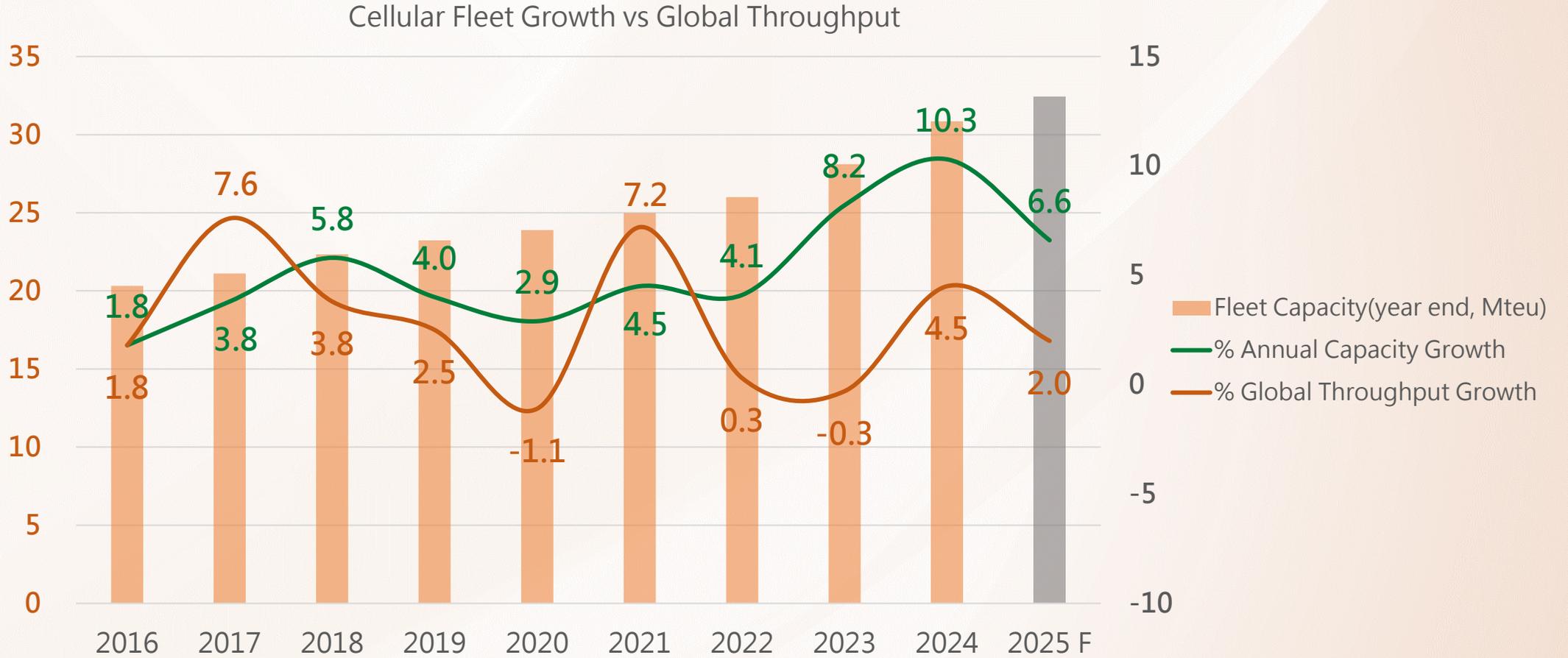
World Economic Outlook Growth Projection



Source: IMF WORLD ECONOMIC OUTLOOK UPDATE, JULY 2025

2 Supply & Demand

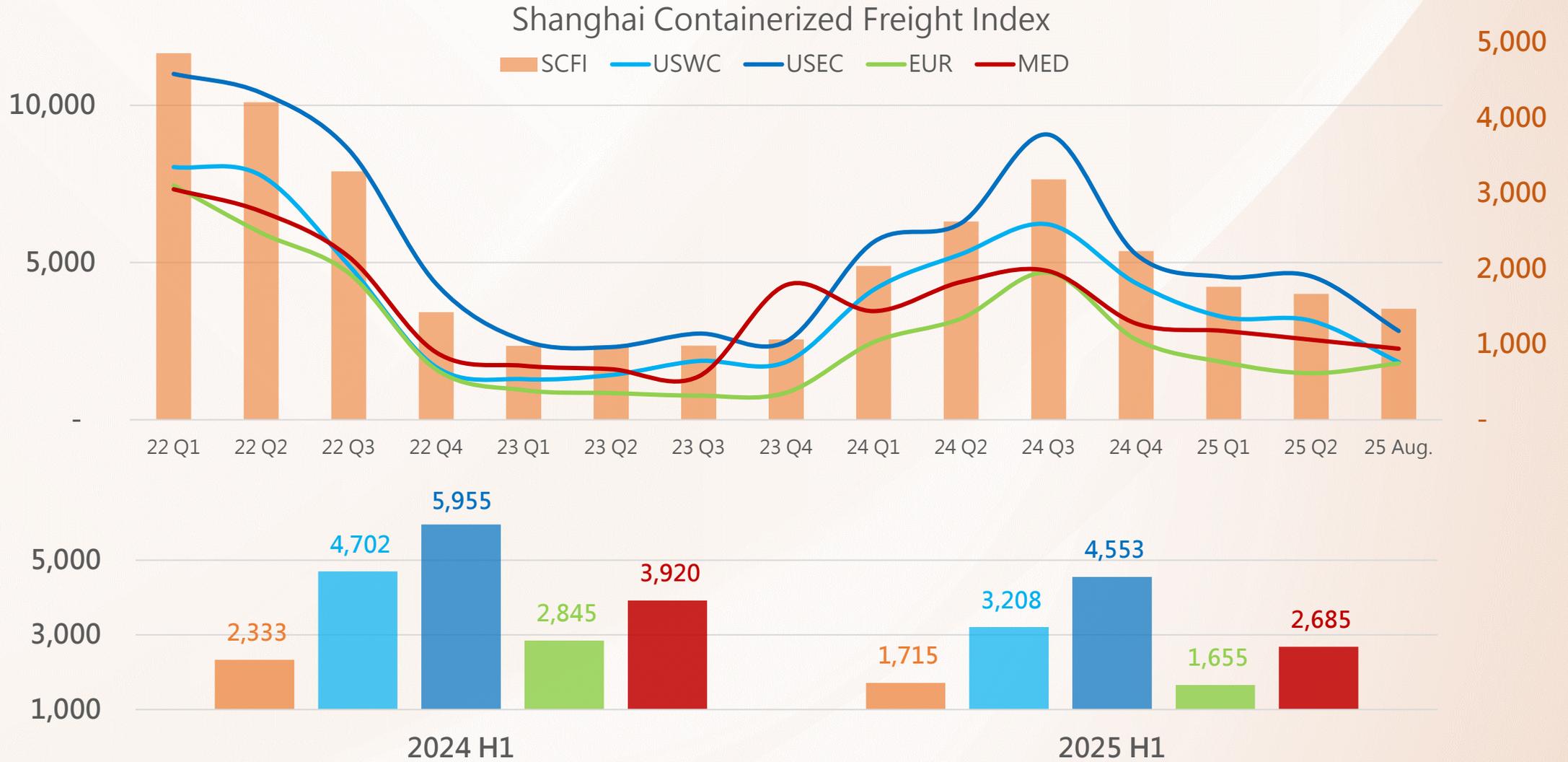
✦ Influencing factors: Tariff war, Red Sea crisis, Port congestion



Source: ALPHALINER MM SEP., 2025

3

Market Freight Indicators



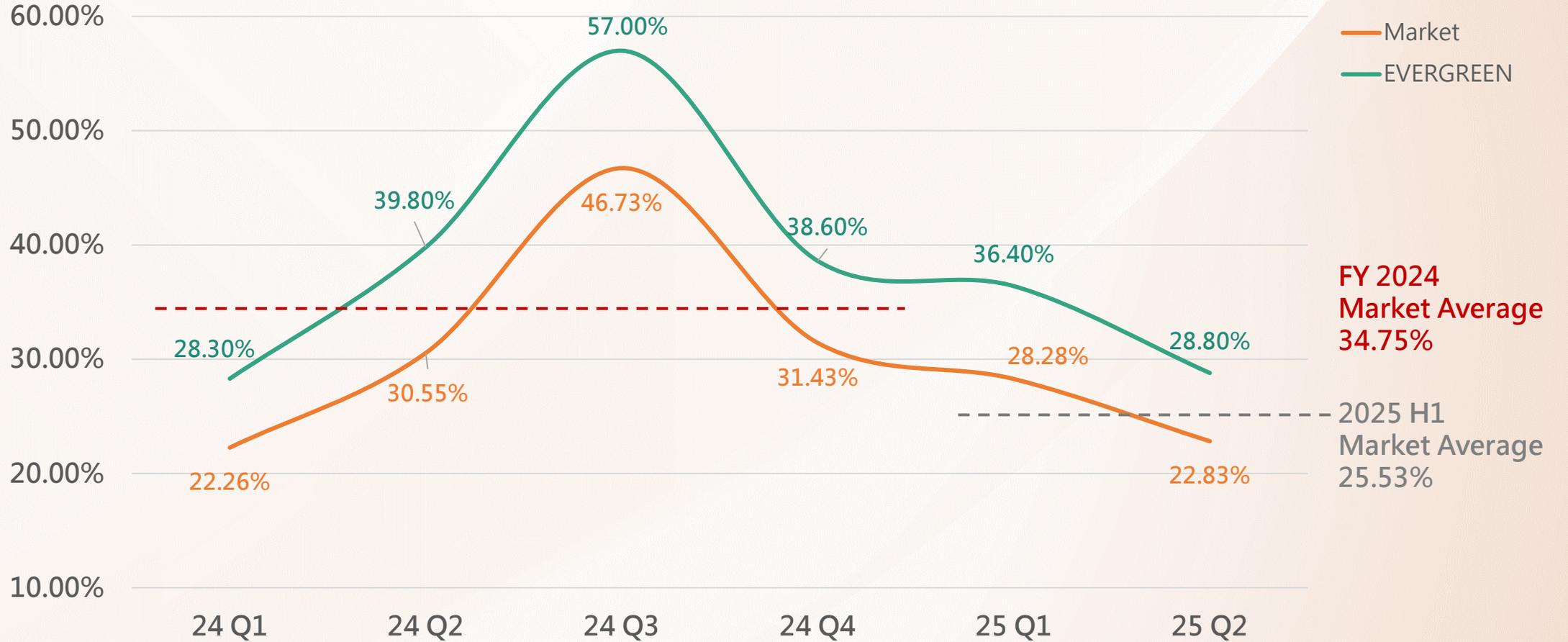
Source: Shanghai Shipping Exchange

Container Shipping Outlook

4

Shipping Industry Financial Indicator

EBITDA Margin



Source: ALPHALINER and EMC



04

Business Strategy

1



OCEAN ALLIANCE



Duration

Routes

Vessels

Cooperative TEUs

| | | | | |
|--------------|--------------------------------|-----------|------------|-------------------------|
| Day 9 | 2025/04/01 – 2026/03/31 | 38 | 330 | 4.95 Million TEU |
| Day 8 | 2024/04/01 – 2025/03/31 | 37 | 338 | 4.80 Million TEU |
| Day 7 | 2023/01/01 – 2024/03/31 | 40 | 330 | 4.62 Million TEU |
| Day 6 | 2022/04/01 – 2022/12/31 | 42 | 333 | 4.43 Million TEU |
| Day 5 | 2021/04/01 – 2022/03/31 | 39 | 334 | 4.03 Million TEU |
| Day 4 | 2020/04/01 – 2021/03/31 | 39 | 352 | 3.91 Million TEU |
| Day 3 | 2019/04/01 – 2020/03/31 | 39 | 353 | 3.86 Million TEU |
| Day 2 | 2018/04/01 – 2019/03/31 | 42 | 355 | 3.71 Million TEU |
| Day 1 | 2017/04/01 – 2018/03/31 | 41 | 367 | 3.34 Million TEU |

2 Changes in major trade lane cargo volume

FE-USA
-0.8%

FE-EUR
9.1%

FE-North America

FE-Europe

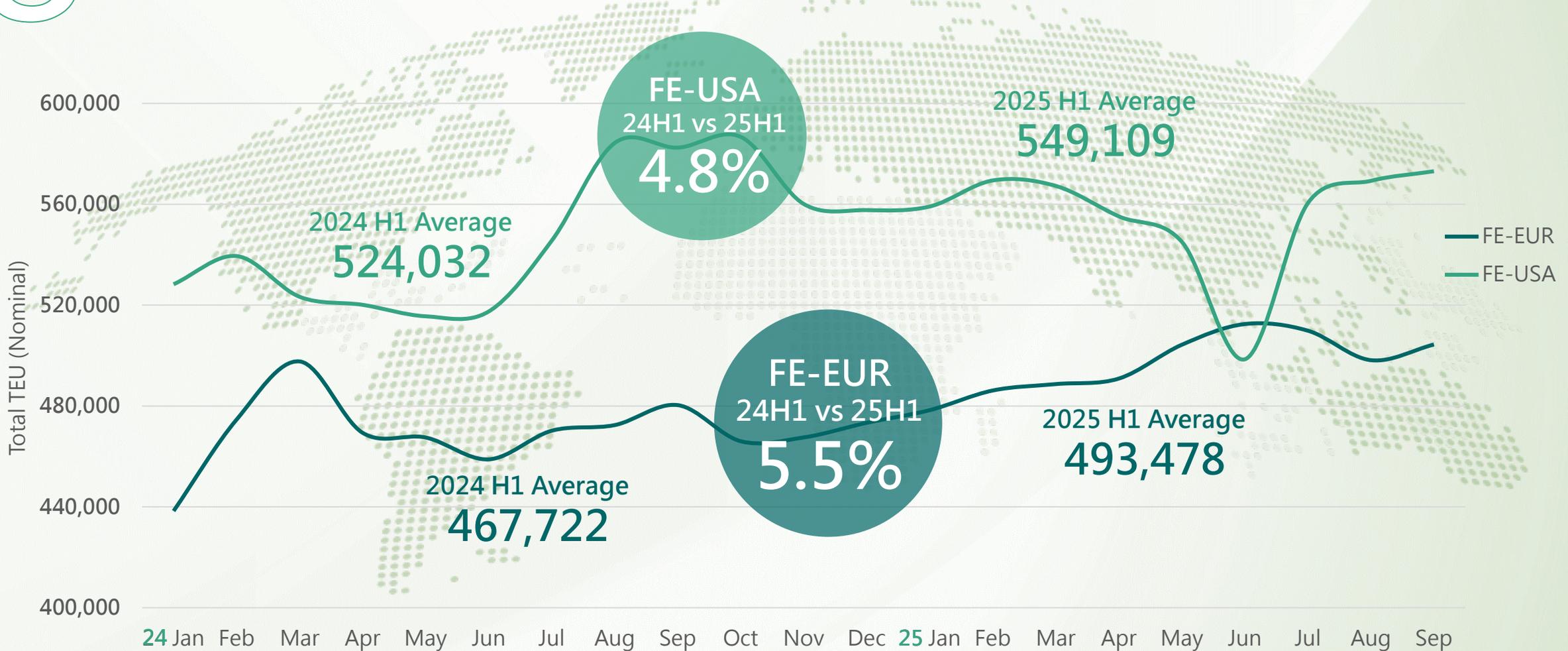
| TEU | 2024 | 2025 | 25/24% | 2024 | 2025 | 25/24% |
|-----|------------|------------|--------|-----------|------------|--------|
| Q1 | 4,391,446 | 4,741,387 | 8.0% | 4,112,340 | 4,495,121 | 9.3% |
| Q2 | 4,961,671 | 4,548,569 | -8.3% | 4,680,326 | 5,084,424 | 8.6% |
| Q3 | 1,805,989 | 1,774,461 | -1.7% | 1,597,253 | 1,758,389 | 10.1% |
| Q4 | 5,105,410 | - | - | 4,709,774 | - | - |
| YTD | 11,159,106 | 11,064,417 | -0.8% | 8,792,756 | 11,337,934 | 9.1% |

Source: ALPHALINER MM SEP., 2025

3

Changes in major trade lane capacity

Far East - Europe & Far East - North America Weekly Capacity (TEU)

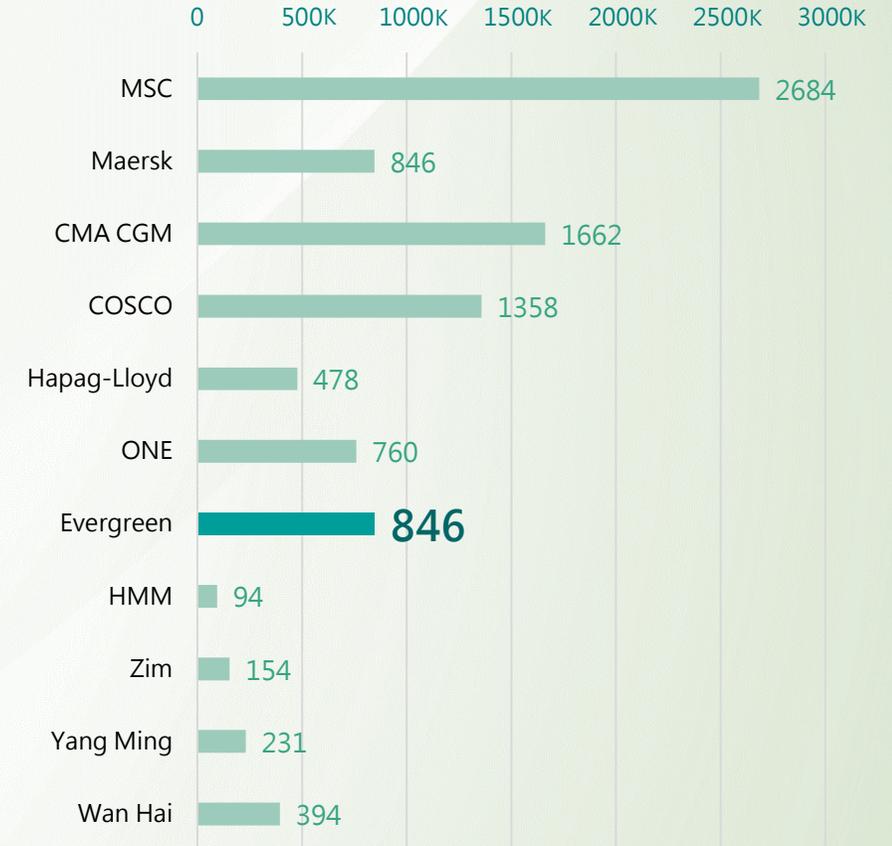


4 Capacity Growth

2021-2029 Group Capacity



2025 – 2030 Top 10 Carriers Newbuilding Delivery Schedule



Source: ALPHALINER MM SEP., 2025

5 Green Ships



| | New dual-fuel ships | | Total (Owned + Chartered) | | Proportion of Dual-Fuel Vessels in Fleet | |
|--|---------------------|---------------------------|---------------------------|-----|--|---------|
| | Cumulative Number | Cumulative Capacity (TEU) | Number (Incl. dual-fuel) | TEU | Number (%) | TEU (%) |

| | | | | | | |
|------|----|---------|-----|-----------|-------|-------|
| 2025 | 2 | 33,156 | 228 | 1,927,757 | 0.1% | 1.7% |
| 2026 | 9 | 149,202 | 233 | 2,040,889 | 3.9% | 7.3% |
| 2027 | 33 | 498,162 | 247 | 2,332,073 | 13.4% | 21.3% |
| 2028 | 37 | 578,742 | 254 | 2,386,295 | 14.6% | 24.3% |
| 2029 | 41 | 672,582 | 263 | 2,505,600 | 15.6% | 26.8% |

6 Market Expansion

2026 ~ 2030

Europe

Add 1 service and enlarge vessel type to 24K TEU

Mediterranean

Expand regional routes

Asia

Launch North China-Indonesia, Central China-Philippines new service

Near East

- Enhance (India-Middle East-East Africa-Red Sea) regional routes
- Expand Far East-(India-Middle East-East Africa) service
- Expand Red Sea route in 2027
- Launch new markets in Australia

Trans Atlantic

Increase Europe-Mexico capacity

America

Launch Bay area routes and enlarge vessel type

Caribbean Sea

Plans to put 3K TEU vessels into operation by 2030

Latin America

- Far East-South America East: increase number of vessels every year and enlarge vessel type
- Far East-South America West: Enlarge vessel type to 12K TEU



THANK YOU